Implementation plan

Building clear and consistent expectations of behaviour for learning at Beeliar Primary School, WA



Problem (why?)

At Beeliar Primary School, WA, academic results had plateaued and staff noticed that students were compliant, but were not actively engaged in their learning.

Data indicated that the school was coasting, with results generally sitting below those of like schools.

The school had a wellarticulated, whole-school behaviour management program and policies, however there was inconsistency in the proactive behaviour strategies being used at the classroom level.

Staff were using a range of teaching techniques and routines, but did not have opportunities to share and learn from observing others.

Implementation description (what?)

Active ingredient 1

Staff have a shared vision for excellence at the school and a shared moral imperative focused on learning and improving outcomes for their students. This includes a mindset focusing on 'what the students are learning' instead of 'what the teachers are teaching' and aiming to actively engage every student.

Active ingredient 2

A school-wide approach is implemented consistently to support behaviour expectations:

- Consistent language and practices are reflected in policies and procedures
- Consistency in expectations and strategies across classes

Active ingredient 3

Staff deliver consistent, high-quality instruction so that students can successfully engage in learning including:

- Learning is planned, explicit and scaffolded to support student engagement
- Reduced frequency of teacher talk
- Checking for understanding for every student in order to teach concepts to mastery

Active ingredient 4

Students know what to expect and know what is expected of them in the classroom:

- Classroom routines, both to be ready for learning and in learning, are explicitly taught
- Students engage in role playing examples and non-examples of expected behaviour
- Engagement norms, embedded as routines, are explicitly taught for students (such as pair/share and non-volunteer strategies)

Implementation activities (how?)

Initial professional learning for staff

- Visit high-impact schools to observe practice and create a shared vision for excellence
- Conduct whole school professional development days that focus on building a shared vision, moral imperative, mindset and a common language around behaviour and learning

Ongoing staff coaching and development

- Ensure existing Professional Learning Communities (PLCs) have a clear focus on instruction, routines and consistency
- Conduct ongoing observations, coaching and mentoring that follow on from wholestaff professional learning

Structures and policies

 Create a distributed leadership team via the selection of outstanding teachers as instructional coaches. Coaches receive training and are responsible for coaching their colleagues

Monitoring

- Ensure instructional coaches observe practices occurring in classrooms, looking for consistency
- Confirm a Learning Management System (LMS) is in place to track behaviour and feedback from teachers, students and families

Implementation outcomes (how well?)

Short term

- All staff attend professional learning sessions
- LMS is used to track types of student behaviour both in and out of the classroom
- Teacher, student and family feedback is collected
- All staff receive coaching and mentoring from an instructional coach

Medium term

- Conversations within PLCs shift from operational to deep instructional and learning dialogue
- Explicit teaching of routines for learning and behaviour is observed in all classrooms
- Student engagement in learning is seen through learning walks and lesson observations

Long term

- Teachers report high-levels of confidence in themselves and their colleagues (collective efficacy)
- Instructional coaches report consistent and sustained highimpact practices and strategies over a number of years

Final outcomes (so what?)

Short term

 Teachers report very minimal interruptions to teaching time due to low-level disruptive behaviours

Medium term

 The school regularly demonstrates an orderly environment, through feedback from staff, students and families

Long term

- After three years of consistent application a clear shift appears on academic (literacy) results, with the school performing above like schools
- 'Tail end' students lifted, no students below the expected state mean

More information about implementation is available in Evidence for Learning's Guidance Report Putting evidence to work: a school's guide to implementation.